

## AGENDA ITEM 12

<b>TITLE OF REPORT</b> <b>UPDATE PAPER: HACKNEY MEMBER DEVELOPMENT WORKSHOPS</b>	
<b>HEALTH AND WELLBEING BOARD</b> - 21st July 2021	<b>CLASSIFICATION:</b>  <b>Open</b>
<b>WARD(S) AFFECTED</b>  <b>All Wards</b>	
<b>Group Director</b> Helen Woodland - Group Director Adults, Health and Integration Sandra Husbands- Director of Public health	

### 1. INTRODUCTION AND PURPOSE

This paper provides an update on Hackney Health and Wellbeing Board members' development sessions, including proposed next steps.

### 2. MEMBERS DEVELOPMENT WORKSHOPS OVERVIEW

- 2.1. In early 2021, Hackney Health and Wellbeing Board agreed to the delivery of an externally facilitated development workshop for Health and Wellbeing Board members to ensure that an agreed set of local principles and vision are established for the Board to develop its wider remit to address the wider determinants of health within a population health framework.

- 2.2. The purpose of the development workshop was to
- discuss and refine the Board's vision and approach to improving population health and tackling inequalities, in particular through partnership action on the wider social and economic drivers of health.
  - review and discuss the government's proposals for NHS reform.

### **3. WORKSHOP OUTLINE**

- 3.1. City and Hackney's Public Health team supported the development and delivery of the workshop for Hackney Health and Wellbeing Board.
- 3.2. The workshop was facilitated by Alan Higgins from the Local Government Association (LGA) who has facilitated a number of similar workshops in other areas. The workshop took place online, over half a day and contained a mixture of presentations and interactive exercises in order to meet the workshop objectives. These included:
- Feedback on the findings of the pre-workshop questionnaire
  - Hackney Health and Wellbeing Board functioning breakout exercise
  - Partnerships for Population Health: what is the role of Health and Wellbeing Boards?
  - NHS reform and Health and Wellbeing Boards
  - Being an Effective Health and Wellbeing Board - prioritisation exercise
- 3.3. The workshop was well attended, with 21 participants attending the Hackney workshop on 27th April 2021.

### **4. PRE-WORKSHOP QUESTIONNAIRE**

- 4.1. A pre- workshop questionnaire was sent to Board members in advance of the meeting.
- 4.2. The questionnaire was adapted from previous national research by

Hunter et al (2018)<sup>1</sup> that evaluated the leadership role of Health and Wellbeing Boards (HWB) as drivers of health improvement and integrated care across England.

- 4.3. The questionnaire consisted of nine questions that related to a number of Health and Wellbeing Board aspects, including the configuration, operation, and impact of Hackney's Health and Wellbeing Board.
- 4.4. The aim of the questionnaire was to explore and analyse themes related to the experiences and perspectives of Health and Wellbeing Board members.
- 4.5. A total of 14 members completed this questionnaire; membership length for those who participated varied from one month to eight years.
- 4.6. The main themes from the answers to the questions included suggestions from members to progress Health and Wellbeing Board work across the local system (with the new ICS structures); use data better to inform decision making; embed local partnerships and relationships to achieve health and wellbeing priorities; progress Health in all Policies work to address health inequalities; and increase the Board's focus on health improvement across the borough.

## **5. BEING AN EFFECTIVE HEALTH AND WELLBEING BOARD- PRIORITIES**

- 5.1. At the workshop, members were asked to set out key items that the Board needed to ensure are in place to be effective. These were then placed in priority order and next steps to progress these priorities were outlined by members, including lead members/officers.
- 5.2. Based on the workshop's previous discussions, seven actions to progress were drafted. The group discussed the importance and priority of these seven draft actions:
  - Developing place-based working
  - Strong community engagement
  - Developing the Health and Wellbeing Board's vision and purpose and supporting a wider system to operate in a different

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<https://research.ncl.ac.uk/media/sites/researchwebsites/davidhunter/Evaluating%20HWBs%20FINAL%20REPORT%20-%20April%202018%20Final.pdf>

way

- Clarifying decision-making power and place within system and whether the Board can take on more responsibility
- Improving the Board's use of data and combining with residents' lived experience
- Focus Board's work on wider determinants and health inequalities
- Utilising experience of wider Board members to broaden beyond health and social care.

5.3. Members then refined the list further to four priorities to progress after the workshop. These were then ranked in order of importance.

5.4. Priority 1: Strong community engagement

As the Board aims to have community engagement as one of the main selling points of the HWB, there was a proposal that this could be progressed through the Neighbourhoods work

Approach the People and Places group, to invite them to attend to this piece of work

If the Board wishes to progress work on strong community engagement, this will affect the way the Board makes decisions, submit and return papers, and how the Board would work with its partners.

Asking the Board's partners to reflect on their engagement and identify opportunities for more joint working

Involve community champions to reach residents and communities

**Action Lead:** Healthwatch (to attend to community engagement work).

5.5. Priority 2: Improving the Board's use of data and combining with residents' lived experience

Proposal for the Board to review current data (e.g. through Healthwatch reports, Ageing Well Strategy) to identify gaps and avoid duplicating work

Proposal to make data available via dashboards, so that it can be reviewed by others and can conform to best data standards in local government and nationally

Acknowledge that this is a collaborative process and an opportunity to

bring stakeholders together and better understand different available data sources.

**Action Lead:** Public Health

- 5.6. Priority 3: Focus on the work of the wider determinants of health, and utilise the experience of wider Board members to broaden beyond health and social care

This work will depend on what is gathered from priority number 2; that is, data should inform the next steps and ensure we are not duplicating what has been done.

Within the Health in all Policies approach, there are people working across the wider determinants of health areas, and the role of the Board would be to improve upon existing work that is already taking place.

**Action Lead:** Public Health

- 5.7. Priority 4: Developing vision and purpose - to include different way of functioning and collective Board in the Terms of Reference (ToR)

It was agreed that the Board should develop the ToR after the first three priorities have progressed.

It would be beneficial to take the time to work through the new ICP structures and systems to develop a shared approach and place-based working to address health inequalities. The HWB work should also be considered as part of the City & Hackney Integrated Care Partnership work.

Potential to pick up learnings from elsewhere to reflect upon what has been done previously.

## **6. RECOMMENDATIONS FOR NEXT STEPS**

- 6.1. Healthwatch and City and Hackney's People and Places group to develop a plan for workstream 1 and present it at the September Health and Wellbeing Board meeting. Public Health to have an initial discussion with Healthwatch to plan this.

- 6.2. Public Health Intelligence to develop a presentation and paper for the September Health and Wellbeing Board meeting to explore improving the use of data within Hackney's Health and Wellbeing Board work.
- 6.3. Public Health to develop a proposal for further embedding of Health in all Policies work and present this at the October Health and Wellbeing Board meeting.
- 6.4. Develop an action plan and task and finish group to progress the three workstreams.
- 6.5. Provide updates at upcoming Health and Wellbeing Board meetings on progress made across workstreams when the task and finish group convened.
- 6.6. The Board will agree a timeline for revisiting the Terms of Reference in a future HWB meeting, after progress has been made on the first three priority workstreams.

**BACKGROUND PAPERS - none**

**In accordance with The Local Authorities (Executive Arrangements) (Meetings and Access to Information) England Regulations 2012 publication of Background Papers used in the preparation of reports is required**

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